



# 2017 – 2021 Financial Plan

# Agenda

- 2017 Budget Information
- Legislative Framework
- Public Consultation
- Financial Overview Operating
- Operating Budget

# 2017 Budget Information

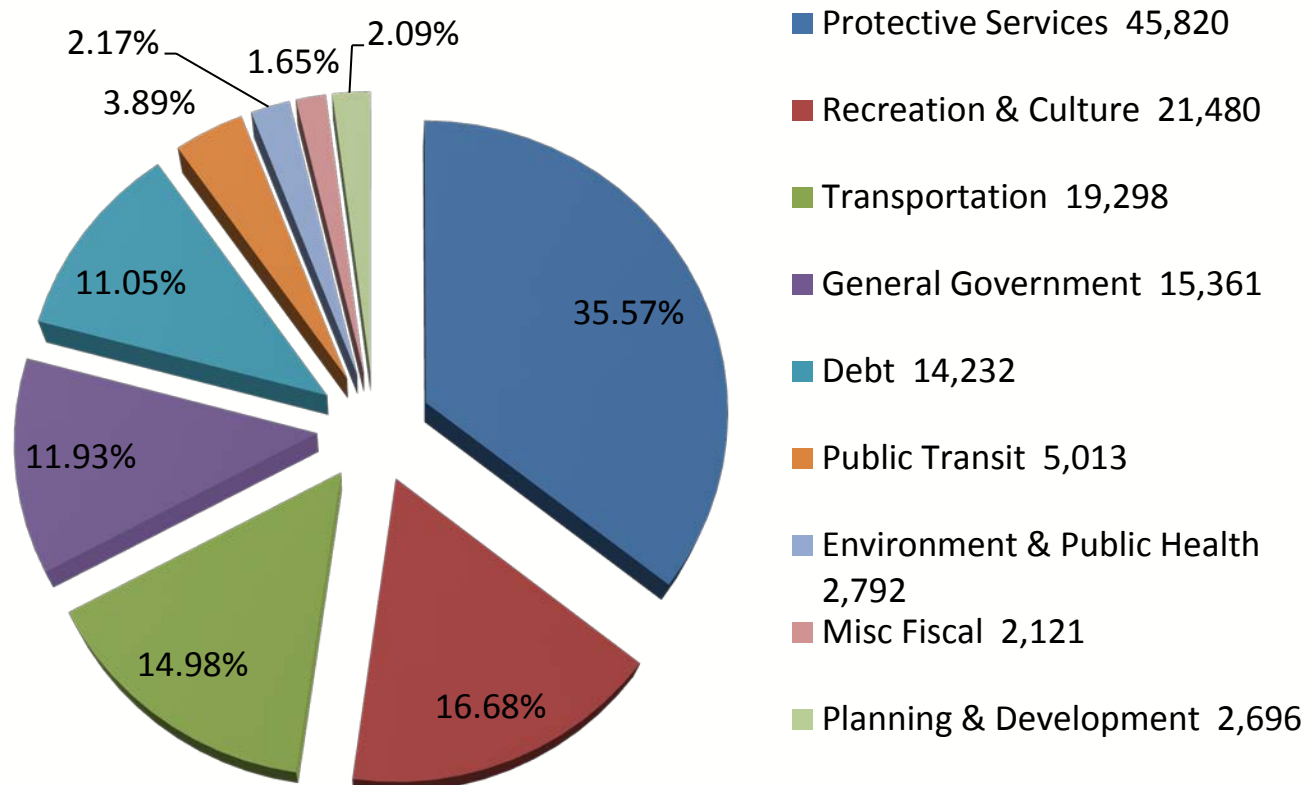
- November 16<sup>th</sup> – Draft of 3-year operating guideline presented to Finance and Audit Committee and received for information
- December 19<sup>th</sup> – Draft of Capital Financial Plan presented to Finance and Audit Committee and received for information

# Legislative Framework

- Community Charter
- Five Year Financial Plan
- Public Consultation
- Balanced Budget
- Financial Plan Bylaw
- Tax Rate Bylaw

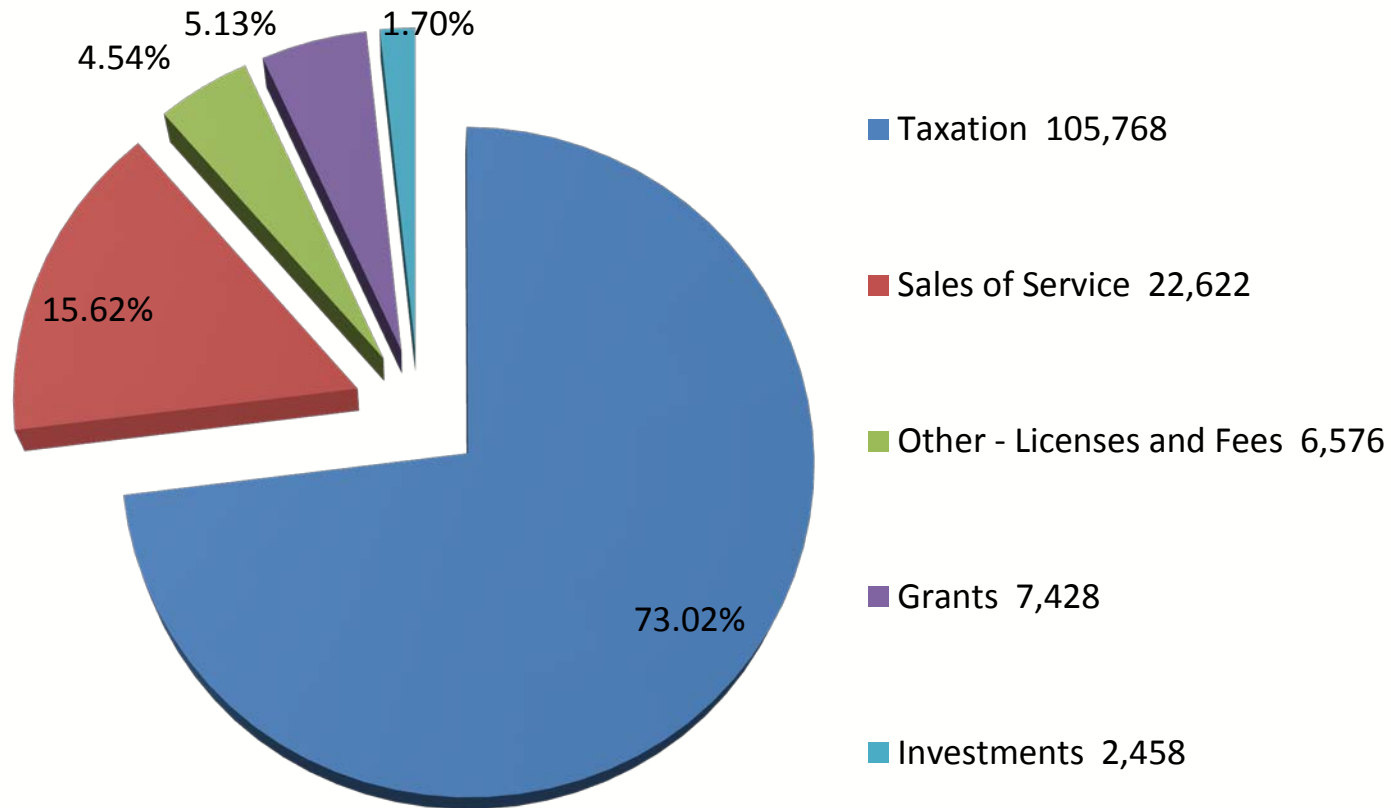
# Financial Overview

## 2017 General Operating Expenses (in 000's)

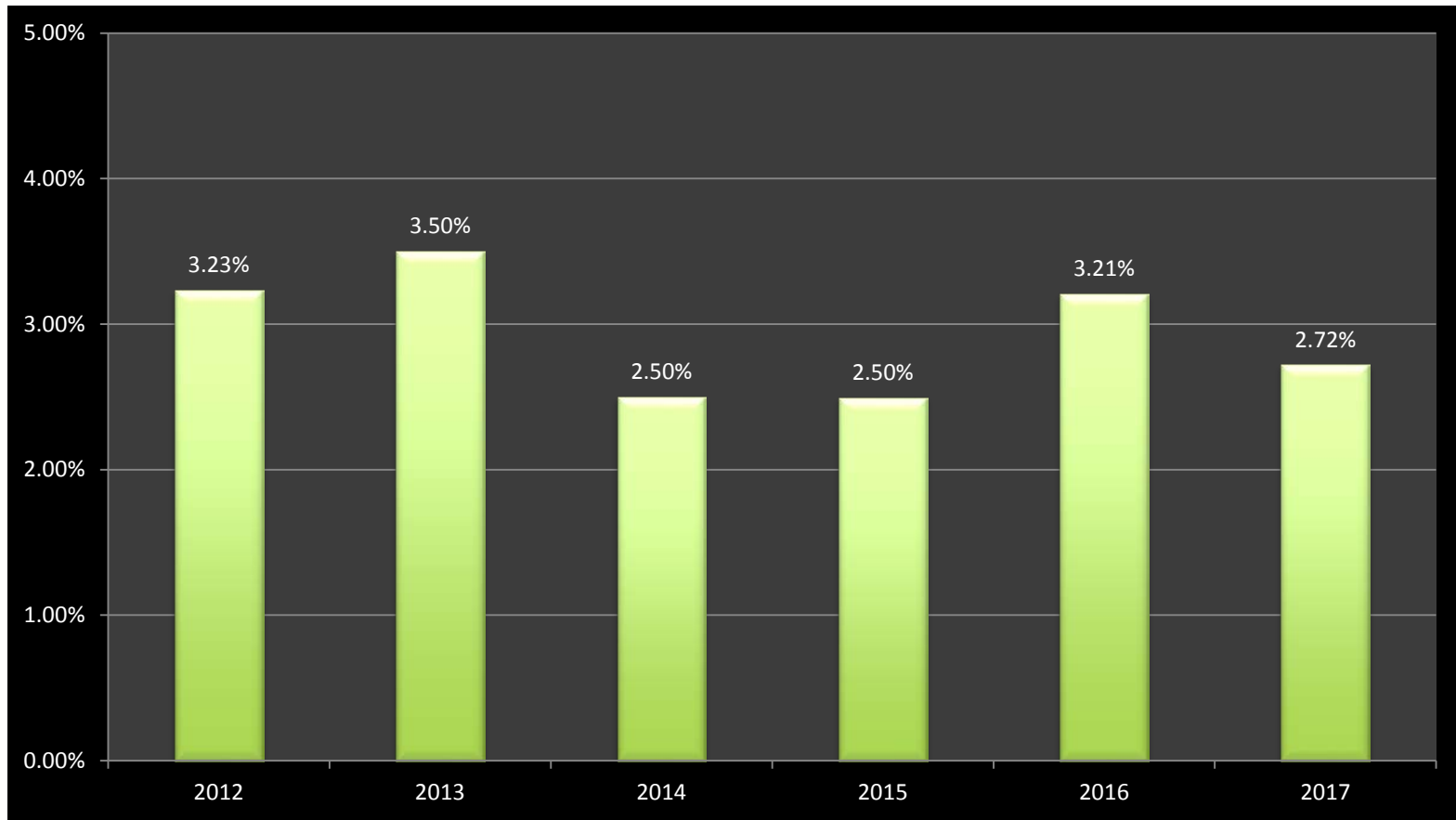


# Financial Overview

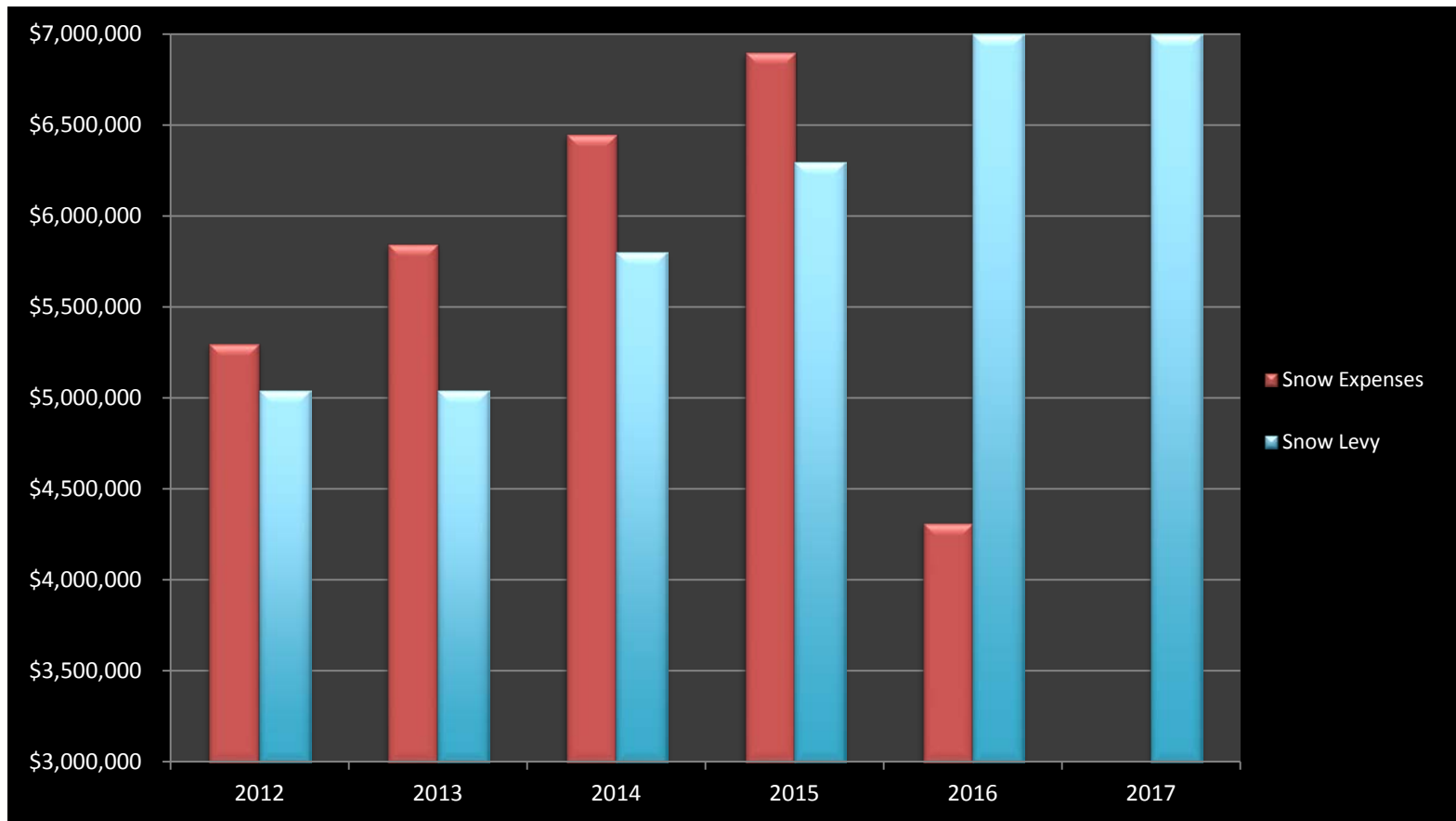
## 2017 General Operating Source of Funds (in 000's)



# Tax Requisition Increases Actual 2012 to Proposed 2017



# Snow Expenses vs. Snow Levy Actual 2012 to Proposed 2017





## Tax Notice Line Items Proposed 2017 Changes

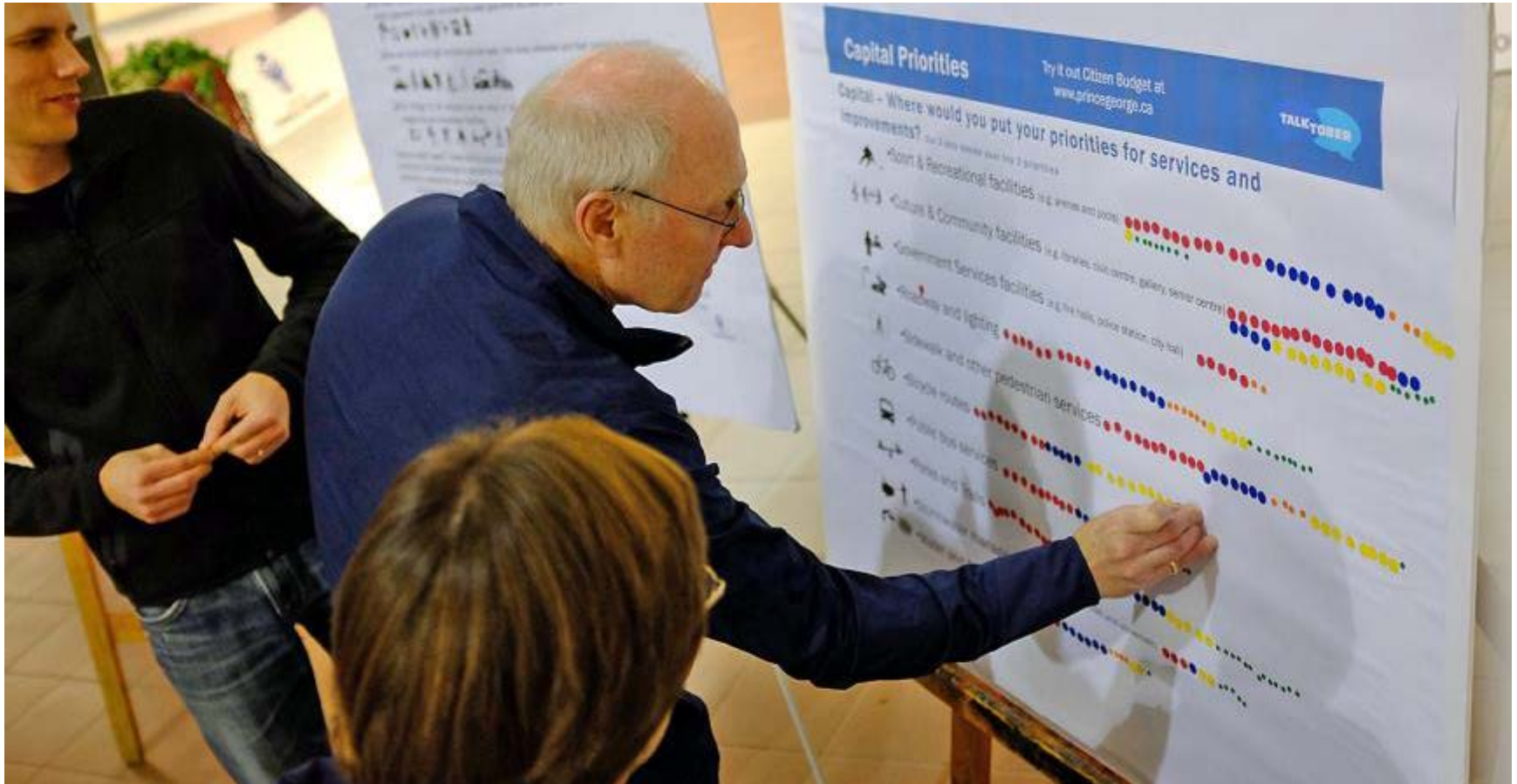
	2016 Levy	Proposed Increase	Increase as a % of total levies
General	\$81,629,912	\$2,615,729	2.72%
Snow Control	7,000,000	0	0.00%
Road Rehabilitation	5,000,000	0	0.00%
General Infrastructure Reinvestment Fund	2,500,000	0	0.00%
<b>Total</b>	<b>\$96,129,912</b>	<b>\$2,615,729</b>	<b>2.72%</b>

# Public Consultation

- “Talktober” Neighbourhood Conversations
- Citizen Budget Online Engagement
- Budget Meetings Public Input



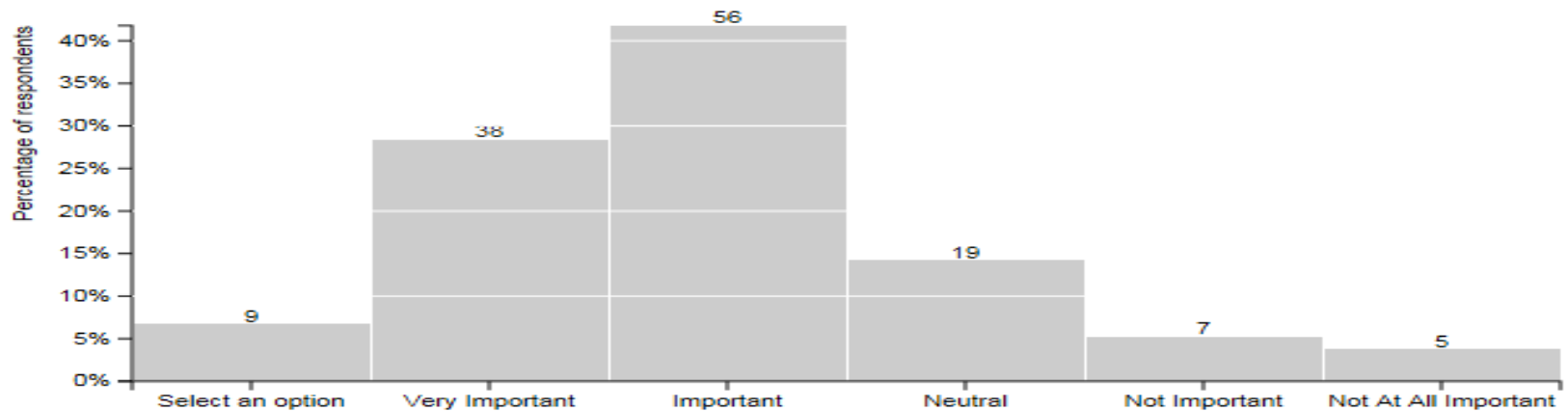
**Talktober topics:** beautification, housing, parks and trails, active transportation, infrastructure



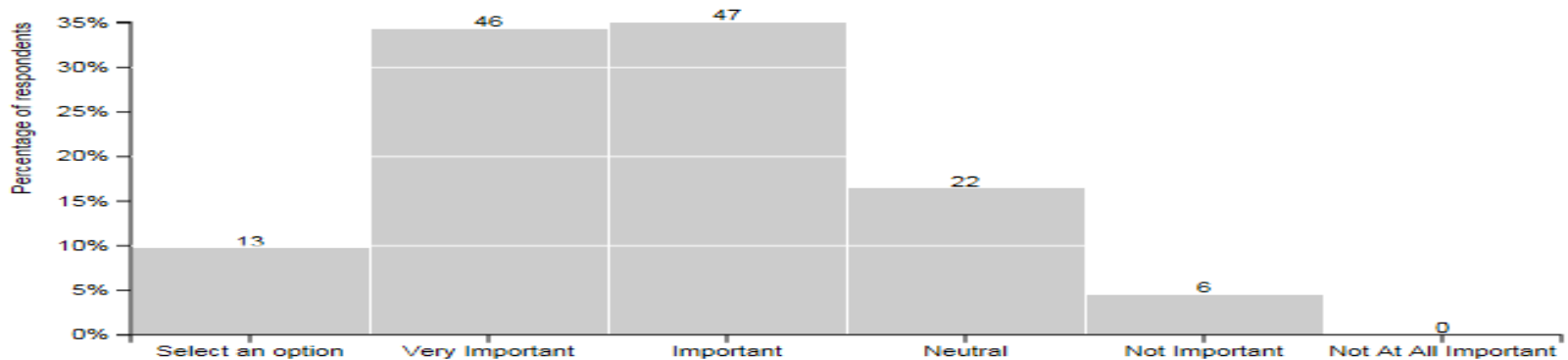
**Infrastructure priorities:** parks and trails, sport and recreation, cultural and community facilities, and roadways and lighting

## Your Priorities for Infrastructure Investment

### 18 Sport and recreation facilities (examples include the arenas and pools)



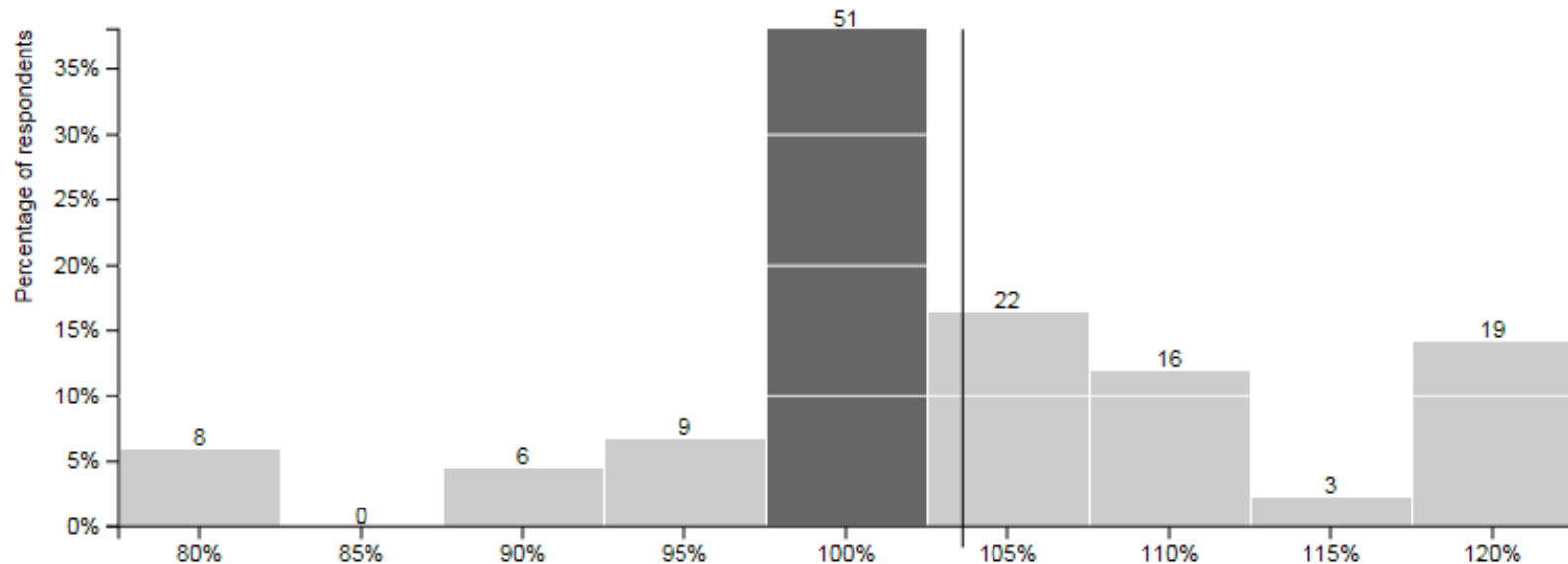
### 27 Water and Sewer



**Citizen Budget - Infrastructure:** Roadways and Lighting, Sport and Recreation. Water and Sewer was #1 for “most important.”

## Recreation Services (Aquatics, Civic Centre, CN Centre and Community Arenas)

3 Would you choose to increase, decrease, or maintain current levels of funding for Recreation Services?



**Citizen Budget - Functions/Services:** funding increases for rec services, police, snow control, transportation, and parks.

# Budget Meetings Schedule

Date	Time	Service Category
January 30, 2017	3:30 pm	Opportunity for public input (15 minutes) Budget overview and public consultation results Community Services Planning and Development
	5:00-6:00 pm	Recess
	6:00 pm	Opportunity for public input (15 minutes) Service Agreements (Prince George Public Library, Tourism Prince George) Corporate Management External Relations
February 1, 2017	3:30 pm	Opportunity for public input (15 minutes) Engineering & Public Works
	5:00-6:00 pm	Recess
	6:00 pm	Opportunity for public input (15 minutes) Administrative Services Human Resources Finance 2017-2021 Capital Expenditure Plan

# 2017 Operating Budget



# 2017 Operating Budget

## Citywide

- Revenue      \$ (189,004,072)
- Expenditures    114,580,379
- Debt                14,232,069
- Transfers         60,191,624
- **NET TOTAL**    \$                    0

Revenue = Expenditures +  
Debt + Transfers

**BUDGET IS BALANCED**

- Departments
  - Community Services
  - Planning and Development
  - Service Agreements
  - Corporate Management
  - External Relations
  - Engineering and Public Works
  - Administrative Services
  - Human Resources
  - Finance

# 2017 Operating Budget

## Community Services

- Revenue           \$ (8,483,556)
  - Expenditures       55,838,014
  - Transfers           1,619,815
  - **NET TOTAL       \$ 48,974,273**
- Service Categories
    - Police Support Services
    - Fire Protection
    - Emergency Services
    - Aquatics
    - CN Centre
    - Events and Civic Centre
    - Community Partnerships
    - Community Arenas

# 2017 Operating Budget

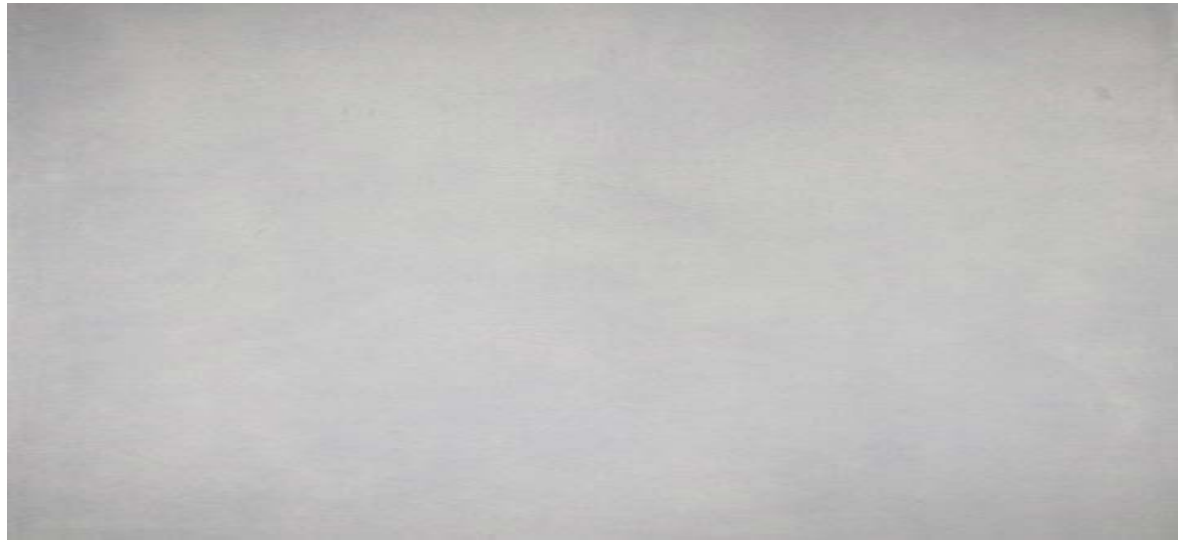
## Planning and Development

- Revenue           \$ (7,971,410)
  - Expenditures     11,547,197
  - Transfers                 639,019
  - **NET TOTAL**       **\$ 4,214,806**
- Service Categories
    - Bylaw Services
    - Development Planning
    - Economic Development
    - Off-Street Parking

# 2017 Operating Budget

## Service Agreements

- Revenue \$ (354,500)
- Expenditures 4,261,935
- **NET TOTAL** \$ **3,907,435**
- Service Categories
  - Prince George Public Library
  - Tourism Prince George



PRINCE GEORGE PUBLIC LIBRARY



# Tourism Prince George



# 2017 Operating Budget

## Corporate Management

- Revenue \$ 0
- Expenditures 1,769,942
- Transfers 200
- **NET TOTAL \$ 1,770,142**
- Service Categories
  - Office of the City Manager
  - Mayor and Council
  - Social Planning

# Social Planning – 2017

- *Key Priorities:*
  - *Advancing the Social Development Strategy in support of healthy community development*
    - Collective Impact: Healthy Youth Development
    - Smoke and Vape Free Outdoor Places Bylaw Implementation
    - Alignment of City granting policies and practices
    - Liaison and Complementary Projects – Northern Health Downtown Health Services Review
  - *Reconciliation Initiatives*
    - Education and Awareness – Internal/External
    - Lheidli T’enneh Liaison
    - First Nations Court



# Budget Enhancement Requests

- ***Collective Impact Budget Enhancement - \$141,468***
  - \$76,468 – 1.0 fte Social Planning Coordinator
  - \$60,000 – Operating Agreement for Data Management
  - \$ 5,000 – Enhanced Community Engagement
- ***myPG Community (Social) Grant Enhancement - \$140,850***
  - Increase from 359,150 to \$500,000
    - Transition TNW/CAC/Folkfest Society to Service Agreements
    - Increase number of application intakes from 1 – 2/year
    - Incorporate local events contributing to Healthy Communities in the grant criteria
    - Manage Council referrals of requests to financially support emerging opportunities

# Social Planning BU 124070

Year	Proposed Budget Book	Enhancement Requests (if approved)	Total	Projected Expenses	Variance	% of Variance Externally Funded
2017	576,294	282,318	858,612	894,582	35,970	100
2018	579,311	285,141	864,452	900,781	36,329	100
2019	582,388	287,992	870,380	907,072	36,692	90
2020	585,526	290,871	876,397	913,455	37,058	40
2021	588,728	293,779	882,507	919,935	37,428	0

# 2017 Operating Budget

## External Relations

- |                |                  |                      |
|----------------|------------------|----------------------|
| • Revenue      | \$ 0             | • Service Categories |
| • Expenditures | <u>531,435</u>   | ▪ Communications     |
| • NET TOTAL    | <b>\$531,435</b> |                      |

# 2017 Operating Budget

## Engineering and Public Works

### General

• Revenue	\$ (5,876,902)
• Expenditures	27,250,088
• Transfers	<u>1,394,089</u>
• NET TOTAL	\$ 22,767,275

### Sewer

• Revenue	\$ (12,854,806)
• Expenditures	5,332,635
• Debt	357,364
• Transfers	<u>7,164,807</u>
• NET TOTAL	\$ 0

### Water

• Revenue	\$ (16,533,995)
• Expenditures	5,347,213
• Debt	1,332,543
• Transfers	<u>9,854,239</u>
• NET TOTAL	\$ 0

### District Energy

• Revenue	\$ (85,400)
• Expenditures	336,748
• Debt	450,000
• Transfers	<u>(701,348)</u>
• NET TOTAL	\$ 0

- Service Categories
  - Snow Control
  - Roads
  - Storm Drainage
  - Fleet Services
  - Street Lighting
  - Engineering and Public Works Admin
  - Solid Waste Services
  - Cemetery
  - Sewer Operations
  - Water Operations
  - Parks
  - Civic Facilities
  - Asset Management
  - Engineering
  - District Energy

# 2017 Operating Budget

## Administrative Services

- Revenue                   \$ (137,420)
  - Expenditures           6,771,178
  - Transfers                (16,906)
  - **NET TOTAL**           **\$6,616,852**
- Service Categories
    - Risk and Procurement
    - Legislative Services
    - Service Centre
    - Information Technology

# 2017 Operating Budget

## Human Resources

- Revenue \$ 0
  - Expenditures 2,690,744
  - Transfers 6,100
  - NET TOTAL \$ 2,696,844
- Service Categories
    - Human Resources

# 2017 Operating Budget

## Finance

### Financial Services

- Revenue \$ (125,100)
- Expenditures 1,554,304
- NET TOTAL \$ 1,429,204

### Fiscal Services (net revenue)

- Revenue \$(166,055,184)
- Expenditures 2,365,542
- Debt 14,232,069
- Transfers 56,549,307
- NET TOTAL \$ (92,908,266)

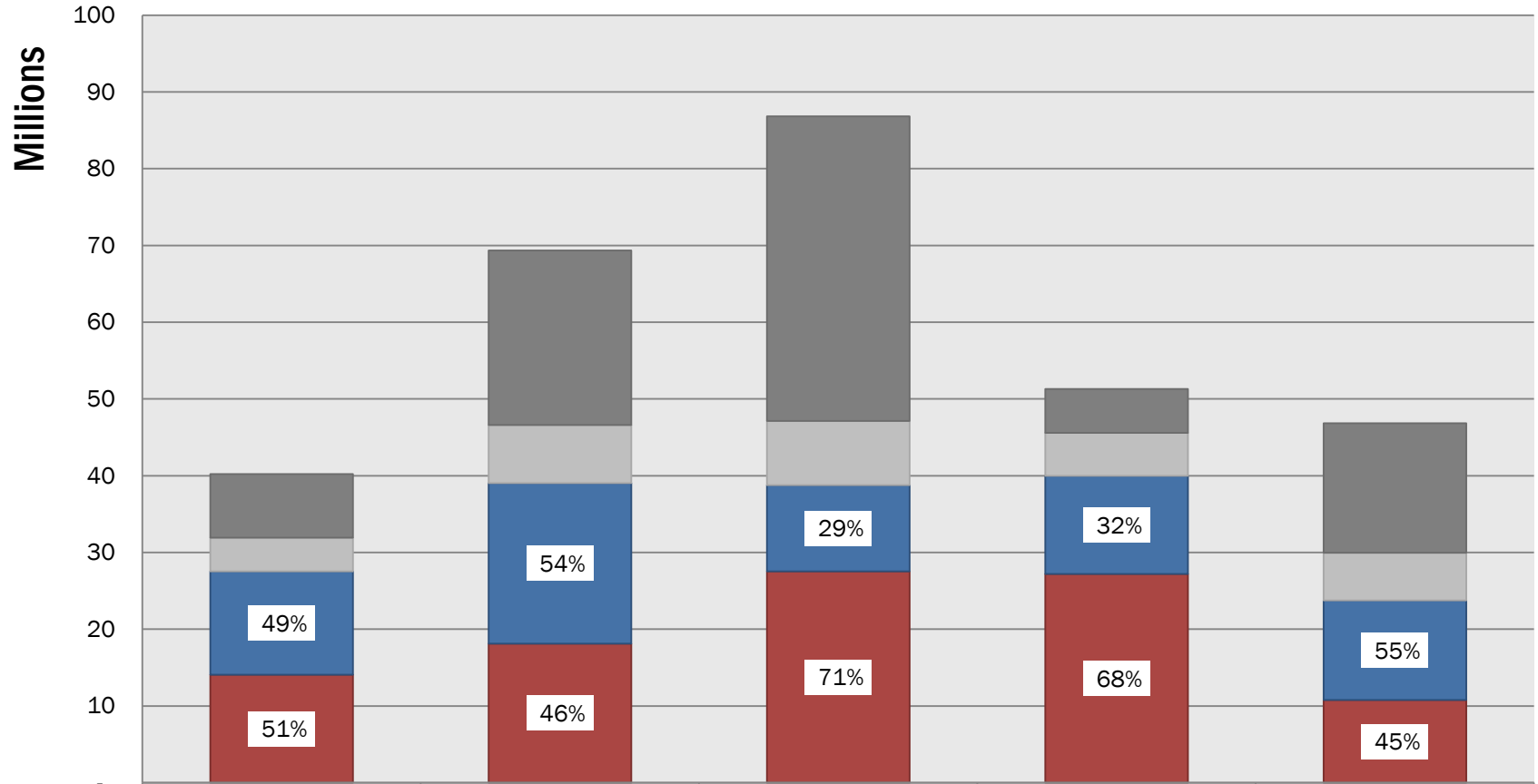
- Service Categories

- Financial Services
- Fiscal Services

# **2017 Capital Expenditure Plan**

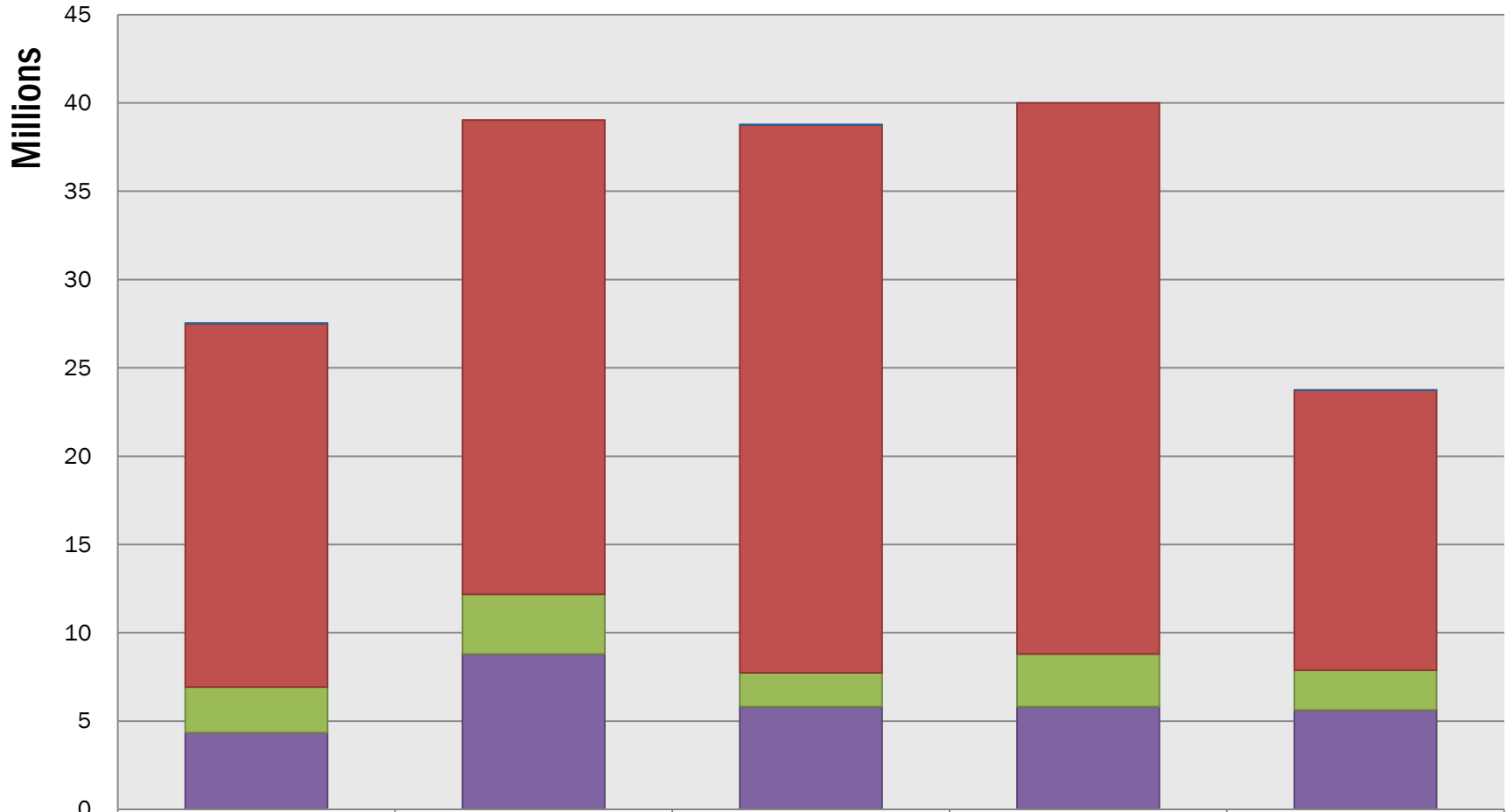


# 2017-2021 Capital Plan by Type



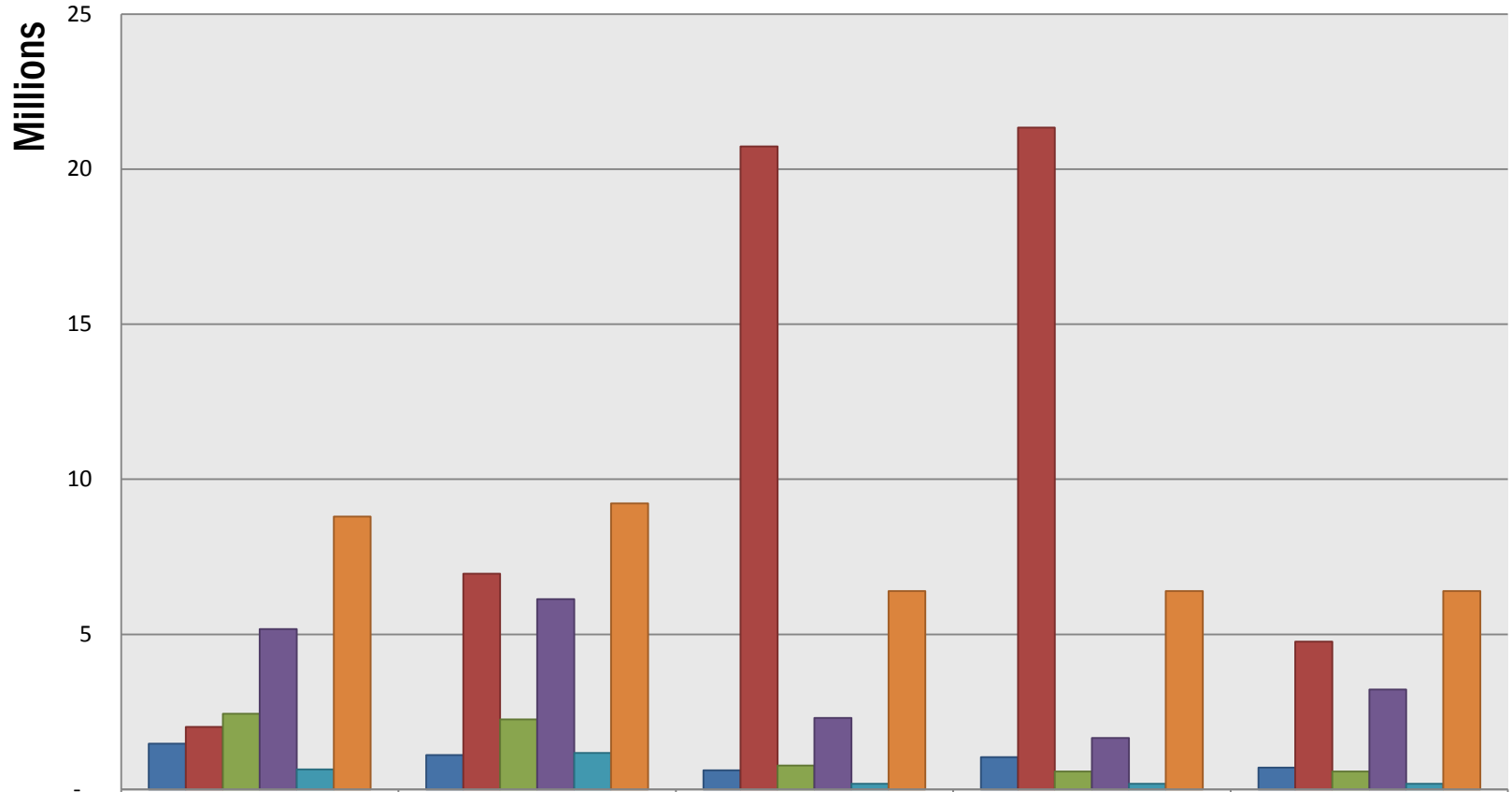
	2017	2018	2019	2020	2021
■ Unfunded Growth	8,295,000	22,728,300	39,697,000	5,707,000	16,906,000
■ Unfunded Renewal	4,371,710	7,586,350	8,347,950	5,578,500	6,192,000
■ Funded Growth	13,492,000	20,920,000	11,234,000	12,797,000	12,983,000
■ Funded Renewal	14,056,690	18,120,777	27,543,342	27,209,959	10,771,724
Total Funded	27,548,690	39,040,777	38,777,342	40,006,959	23,754,724
Total Unfunded	12,666,710	30,314,650	48,044,950	11,285,500	23,098,000
Total	40,215,400	69,355,427	86,822,292	51,292,459	46,852,724

## 2017-2021 Capital Plan by Fund



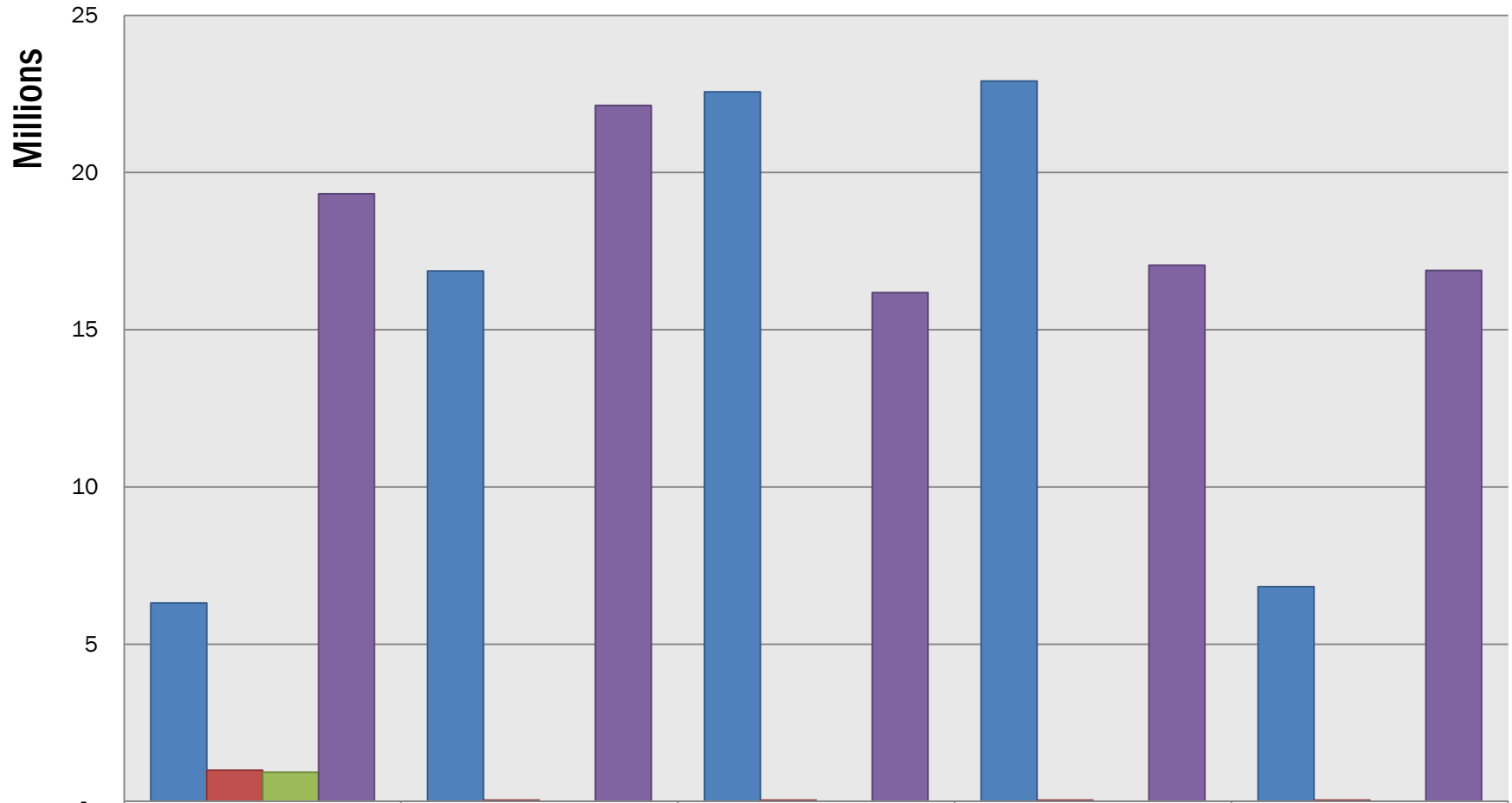
	2017	2018	2019	2020	2021
■ District Energy	56,800	-	20,800	-	20,800
■ General	20,553,030	26,863,125	31,017,527	31,196,965	15,850,856
■ Sewer	2,592,780	3,371,390	1,911,795	2,988,550	2,249,034
■ Water	4,346,080	8,806,262	5,827,220	5,821,444	5,634,034
Total Funded	27,548,690	39,040,777	38,777,342	40,006,959	23,754,724

## 2017-2021 Capital Plan: General by Service Type



	2017	2018	2019	2020	2021
Administrative Services	1,474,000	1,112,000	617,000	1,042,000	702,000
Civic Facilities	2,018,800	6,958,018	20,736,018	21,338,410	4,770,554
Recreation & Culture	2,445,000	2,260,000	775,000	575,000	575,000
Solid Waste & Fleet	5,167,730	6,133,107	2,309,509	1,661,555	3,223,302
Storm Drainage	650,000	1,180,000	180,000	180,000	180,000
Transportation	8,797,500	9,220,000	6,400,000	6,400,000	6,400,000
Total Funded General	20,553,030	26,863,125	31,017,527	31,196,965	15,850,856

## 2017-2021 Capital Plan by Funding Source



	2017	2018	2019	2020	2021
■ Debt	6,305,330	16,871,894	22,563,921	22,913,965	6,831,246
■ DCCs	990,000	36,000	36,000	36,000	36,000
■ Other	927,000	-	-	-	-
■ Reserves	19,326,360	22,132,883	16,177,421	17,056,994	16,887,478
Total Funded	27,548,690	39,040,777	38,777,342	40,006,959	23,754,724